



APS At A Glance



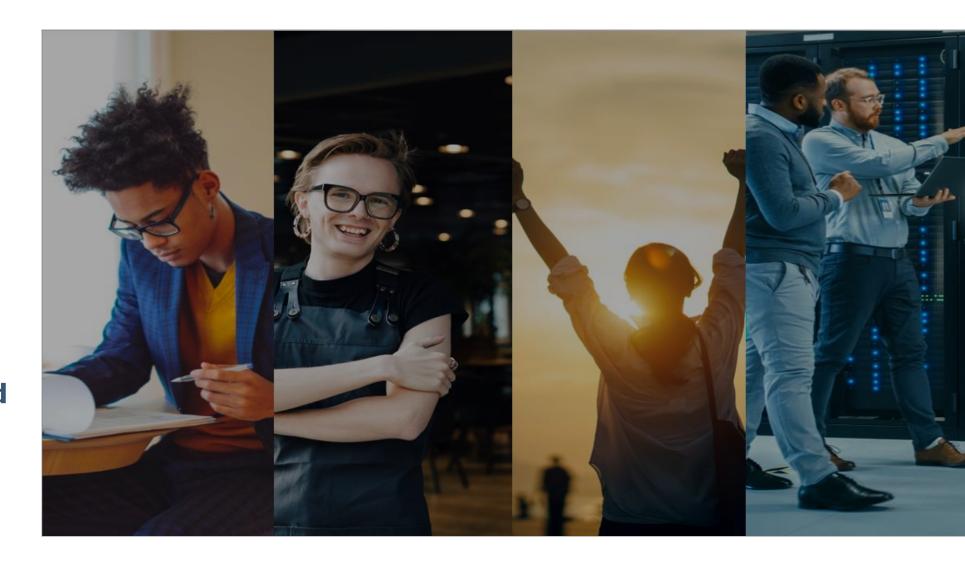
- Arizona's largest utility providing reliable energy to 1.3M residential and business customers
- Serving 11 of 15 counties with 6,000 miles of transmission lines and 33,000 miles of distribution lines
- Supported by 6000+ employees

Our Why | People. Possibility. Promise.



we have a

responsibility and
commitment to be
good stewards of
the people and
resources entrusted
in our care.





Our Reality | Finding Focus



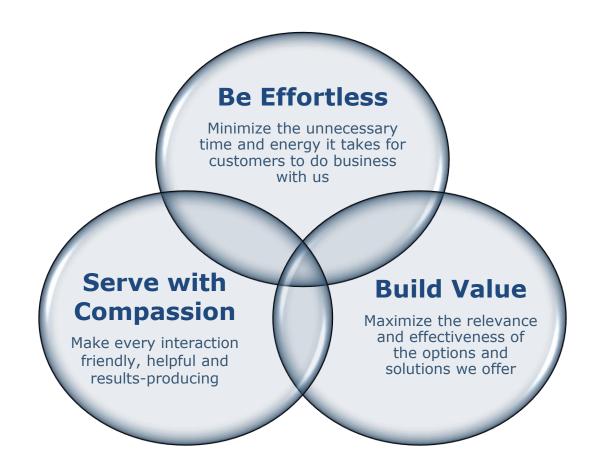
Our CX transformation journey started by taking an honest look at ourselves and recommitting to putting customers at the center of everything we do.

Our Response | Transforming to Customer-Centricity



Provide a *frictionless* customer experience at every touchpoint giving customers one less thing to worry about, and one more thing they didn't expect.

To do so, we must ...



Less Friction. More Value.



Outage Experience | Where We Were aps



2019 JDP Res Overall Satisfaction

46th 2019 JDP Res PQ&R Driver Rank

160K

Customers Enrolled in Outage Alerts

Outage Experience | Understanding Arizona's Challenges

















Outage Experience | Our Approach



Integration

Collaboration

Communication

Accountability



Outage Experience | What We Did



THE BIG ROCKS

- Auto-enrollment in Outage Alerts
- Notification Center Replacement
- Emergency Outage Communication Standards
- Overhauled Planned Outage Communications
- New ETR Prediction Model
- Collaborative Incident Command Structure
- Outreach to Outage-Prone Areas

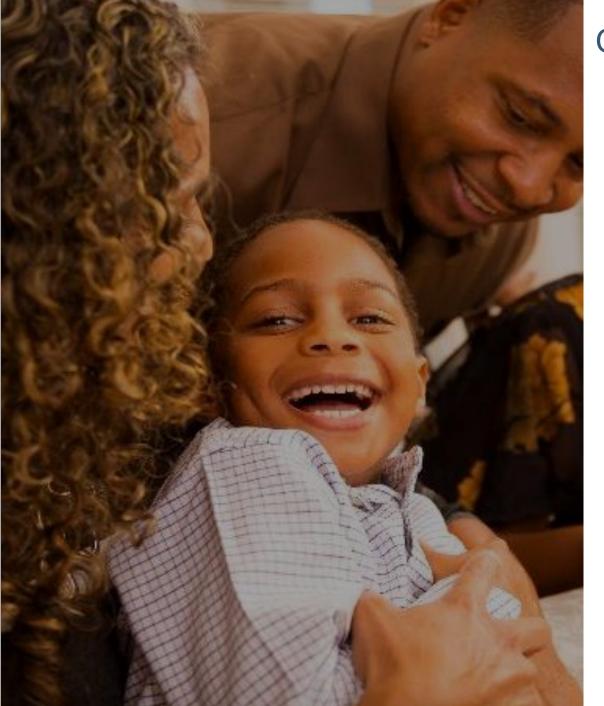
OTHER ENHANCEMENTS

Post-outage Experience Survey Outage History on Login Page Daily Alert Monitoring Report Planned Outage Bot Automation

Updated Outage Content to be More Empathetic Outage Metrics Dashboard to Track Progress Outage Map Process Improvements



Outage Experience | Where We Are



900K

Customers Enrolled in Outage Alerts

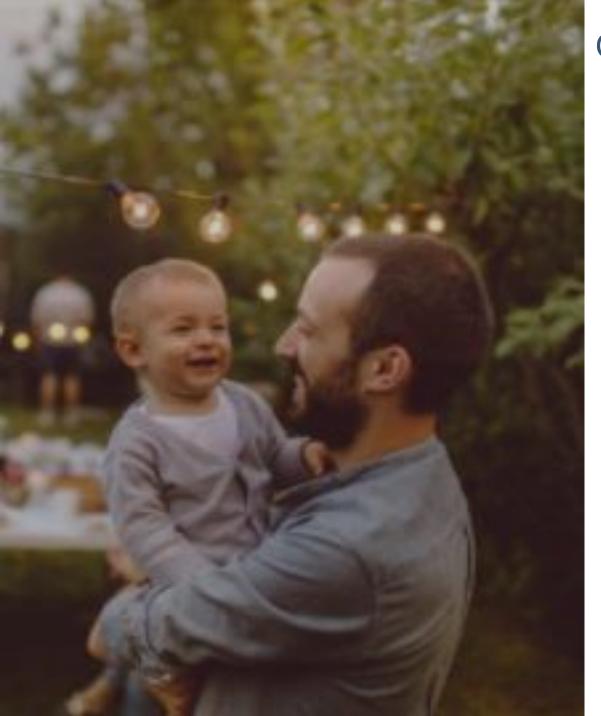
2nd Quartile

2022 JDP Res Overall Satisfaction 4.8M

Visits to the Outage Map

19th

2022 JDP Res PQ&R Driver Rank



Outage Experience | What's Next



- More alerts, easier opt in/out, improve customer contact data collection
- Enhancements to our outage map
- Refining our fire mitigation and vegetation management efforts
- Fine-tuning ETR accuracy



- Everything starts and ends with voice of customer
- Make it easy for customers to provide feedback ... listen and take action
- Respectfully challenge, creatively **problem solve** and responsibly innovate

